



St Julians Local Council

Business Plan

2015 – 2017

Table of Contents

Introduction and Situation Analysis	1
Mission Statement and Values	4
Objectives, Expected Results and Strategies	5
Operations Analysis & General Activities	8
Financial and Performance Forecast	9
Capital Development	12

1.0 Introduction and Situation Analysis

The Council has endeavoured to sustain progress in various aspects through the necessary services being provided for the following services such as: -

- Improving the conditions of roads, pavements, kerbs, signs and road markings,
- Cleanliness of streets and public areas,
- Collection of house hold waste,
- Collection of bulky refuse,
- Collection of recycled waste,
- Cleaning and maintenance of public conveniences,
- Cleaning and maintenance of gardens and park
- Local enforcement system.
- Contracts manager.
- Accountancy services.
- Street lighting devolution.

The Council received 478 complaints of which 219 were settled, 186 were closed whilst 73 are still pending although action has already been taken. However, the council has taken all the necessary action to reduce any inconvenience to the public.

The application to the Malta Environment & Planning Authority (P.A. no. 3166/00) to erect a war memorial has been approved; however this has not been erected as yet as the Council is still awaiting approval from Church Authorities.

Embellishment has been made to Wied Ghomor and Angelo Pullicino Steps by the Central Government.

The Council intends to have an old peoples home in the locality and has started meetings with the competent authorities. During these meetings, it has been discussed that this project is to incorporate a car park, council's administrative offices, library, day care centre, night call centre and a civic centre. The Council also intends to have a unit for people with eating disorders.

Bring in sites are located in the locality in Spinola Square, St Georges Bay, Zammit Clapp Street, Ta' Giorni Road, B'Kara Road, Balluta Area, Area near ITS, Wilga Street (near Dragonara) and Baltiku Street. However the Council has identified and recommended to the Authorities concerned other areas where bring in sites can be situated. These are St Andrews Road near Pender place, Sacred Heart Street, Sacred Heart Street (near Casa Leone), Mensija Str under the bridge, B'Kara Road (near Sagra Lane), William H, Prescott Str, St Mark Str c/w St Michael Str, Scicluna Str (near Balluta Buildings) and Triq il-Bahar l-Iswed.

The Council has ensured that adequate parking bays and access to persons with disabilities be implemented. The Council has increased the number of parking bays for persons with special needs and also improved the accessibility on beaches and on pavements.

1.0 Introduction and Situation Analysis

The Council intends to have car parks in the locality near ITS and in Triq Mikelangelo Borg.

With reference to the Urban Improvement Funds for the Embellishment of Phase 1 of the Project for accessibility near Cavallieri Hotel Quay and to Mepa permit number 2142/09 (for which an agreement has been signed with MEPA) works were carried out. As regards to Phase 2 of the Project for accessibility near Cavallieri Hotel Quay, this has been kept on hold for the moment until the Council has the necessary funds.

The Council has applied for Funds of ERDF Axis 2 (Ref Memo 11/2010). The Council applied to benefit from such funds so as to embellish Balluta Bay Area. The application for this project has been submitted.

The Council has received part of the funds for the resurfacing of a number of roads within the locality through the process of Public Private Partnership (Refer to Memo 45/2010).

For another consecutive year the Council has organised the Festa ta' Lapsi as part of the activity initiative scheme (Refer to Memo 25/2013). Since this is a traditional and folkloristic feast, and the event was well attended by the general public, it was decided that this activity will be organised on an annual basis.

The Council has applied for funds (Memo 66/2011) for the upgrading of existing playing fields, namely Dun Anton Sciberras Complex. This complex has been vandalised and will be reopened once the necessary maintenance has been done since it is in a dangerous state.

The Council obtained funds from the Central Region for works to be carried out in the locality.

The Council inaugurated the official opening of 'Ix-Xelter ta' Lapsi' on the 27th August 2014.

As from June 2002, the council was entrusted with issuing of all permits that were previously entrusted to the Police. This has substantially increased the administrative work considerably.

With effect from 1st June 2002, the Council was entrusted with the street lighting devolution by virtue of L.N. 114 of 2002. Subsequently the Council is, as yet, responsible for central hanging and wall hang type lamps.

During the year, the Council ensured that the Internet service and Wifi for e-government was available to the public.

The Council still plans to get support from the Central Government to continue with the Town Planning Project for the whole of St. Julian's.

The Council became a member of ECAD. During the conferences all members share their experiences.

1.0 Introduction and Situation Analysis

The Council shall continue to train its' staff and Councillors to enable them to apply best management practices with respect to the management of Council affairs and in order to increase the service to the community.

Peter Bonello
Mayor

Helen Walker
Executive Secretary

2.0 Mission statement and Values

2.1 Mission Statement

The St. Julians Local Council will continue to strive to create the right atmosphere for the residents of St. Julians by embarking on a Town Planning Project aimed to create a balance between commercial and recreational areas. This will be achieved by engaging professional bodies to carry out the necessary studies, surveys and plans prior to embarking into its gradual implementation. We will also seek to control the present development by co-operating with the Planning Authority, thus:

- Representations will be made whenever it is felt that certain projects will ill effect the residents or the community at large.
- Suggestions are put forward so that certain buildings of historical or characteristically value are included in the list of Protected Property.
- The Malta Environment & Planning Authority Enforcement section will be summoned to intervene whenever the need arises.

Finally, the participation of the residents will be encouraged so that they will have a say in all decisions taken thus creating more awareness regarding the Council's function.

2.2 Values

- The just and open administration of all Council business.
- To maximise the benefits of the Community as a whole while respecting the needs of the individual and of specific sectors.
- To respect the environmental and cultural heritage of our community.
- To instil in each and every resident more civic pride.
- To promote through education a co-operative and tolerant society.

3.0 Objectives, Expected Results and Strategies

3.1 Short term objectives and expected results

Objectives	Expected Results
1. To establish a modern and environment friendly town planning policy for the whole of St Julians and embark on its implementation in phases.	1. The existing open spaces, especially Government owned areas, will be identified and earmarked for landscaping and to improve sports facilities to enhance healthy recreational grounds for the residents and their families. This policy will also help to link the various existing units such as Ta` Giorni – Spinola - The Village – Balluta – Paceville - St. George's into one whole St Julians.
2. Restructuring of Elia Street. A/C no. 7561. – (Works Completed) Replace with new projects such as PPP roads - Old people's home	2. Since this Street is situated within the Urban Conservation Area (UCA) of St. Julians, it is recommended, as also frequently advised by the Environmental Management Unit of the Malta Planning & Environment Authority, that surfacing of this road should be of a material, which enhances the air of tradition.
3. To modernise the financial administration into a more efficient computerised system.	3. Buying accounting software and adapting in service to improve administration.
4. Paving of Parvis in Historical Centres -	4. To Maintain the traditional character which distinguish it from its neighbours. It is suggested that pulverised lava tiles be used. The advantage of this type of tiles is that it has a reasonable price over conventional quarried lava slabs, is available in different colours and is durable and strong as any similar material on the market.

3.0 Objectives, Expected Results and Strategies

3.2 Long term objectives and expected results

Objectives	Expected Results
5. To maintain and improve the road surfaces in St Julians using the policy of priorities (See Annex 3 as submitted in previous business plan)	5. Meet the dire expectations of the residents of St Julians and further minimise complaints.
6. Continue with Town Planning Policy for St Julians.	6. Offer alternative opportunity to the residents to seek healthier recreational areas created through landscaping and sports centres. It is anticipated that the Central Government will approve the necessary financial assistance.
7. A forestation of the valleys.	7. This will impede the further destruction of the valleys while help to embellish the area and providing the right environment to counter balance the effect of the existing clusters of building emanating from the surge for tourist attraction.
8. Resurfacing of Roads – PPP	8. The following roads has been resurfaced:- Claire E. Engle Str, Michelangelo Cagiano Str, San Mark Str, Klarissi Str and Triq il-Qalb Imqaddsa. This to ensure a better flow of traffic, there by improving the safety of the community.

3.0 Objectives, Expected Results and Strategies

3.3 Strategies**Objective No. 1.**

The contracted method will be used while help will be sought from the Central Government in the form of Special Needs. Sponsorships from the private enterprise will also be encouraged.

Objective No. 2 & 4.

The Council aims at reintroducing historical values. Once the necessary studies and costing will be available, discussions will be initiated with the Central Government so that co-ordination of works will be implemented.

Objective No. 3.

The Council has resumed the modernisation of its administrative function by the purchasing of two other state of the art computers. It is planned that the computerised accounting system, which has been introduced, will facilitate retrieval of financial information conforming to financial regulations and facilitates the process of Trading Licenses.

Objective No. 5.

We continue with the preliminary studies already underway while we embark on the implementation exercise in phases.

Regarding objective No. 6.

The Council will endeavour to continue in its path to reach these objectives by seeking assistance from Central Government and other interested parties in order to reach the target set in these objectives.

Objective No. 7.

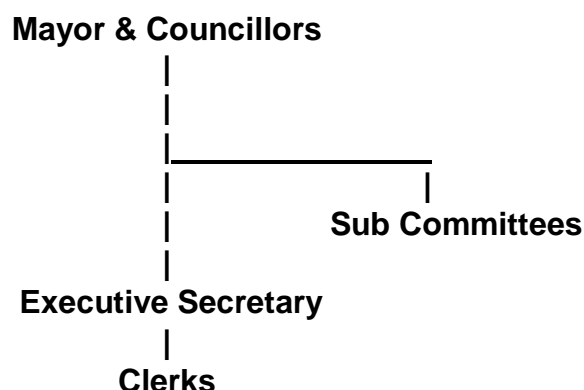
Here it is anticipated that the Council will find both the moral and financial support of the Environment Dept and the Agricultural Dept., coupled with the co-operation of the public who will then be encouraged to plant trees to commemorate special events such as: births, marriages etc.

3.0 Objectives, Expected Results and Strategies

4.0 Operations, Analysis and General Activities

4.1 Organisation

The organisation structure, which at present is dealing with the day-to-day business.



- The policymaking is in the hands of the Council.
- The sub committees once functioning will help in the Council's business to make it more effective and enhance supervision.
- The Executive Secretary is the executive, financial and administrative head responsible to carry out the Council's business.
- The clerks carry out reception and telephone handling and various other clerical and accounting duties.

5.0 Financial Forecast**5.1 Three Year Financial Forecast**

ACCT NO.	DESCRIPTION	FORECAST 2015 €	FORECAST 2016 €	FORECAST 2017 €	FORECAST 2015 - 2017 €
2	Income				
0000	Government	622,364.00	622,527.64	628,752.92	1,873,644.56
0020	Bye-Laws	41,671.00	42,087.71	42,508.59	126,267.30
0090	Investment	500.00	500.00	500.00	1,500.00
0100	General				
	TOTAL	664,535.00	665,115.35	671,761.50	2,001,411.85
1	Expenditure				
1000	Personal Emoluments	148,068.00	149,548.68	151,044.17	448,660.85
2000	Operations and maintenance	631,159.00	626,906.68	587,256.75	1,845,322.43
7000	Capital Expenditure	103,879.00	123,897.00	123,897.00	351,673.00
	TOTAL	883,106.00	900,352.36	862,197.91	2,645,656.27
	SURPLUS/DEFICIT	(218,571.00)	(235,237.01)	(190,436.41)	(644,244.42)
	BROUGHT FORWARD(see carry forward cash budget 4.0)	431,736.09	213,165.09	(22,071.92)	431,736.09
	CARRY FORWARD	213,165.09	(22,071.92)	(212,508.33)	(212,508.33)

5.2 Notes and Assumptions**Income**

- Assume a 1 % increase in each year.
- Currently investigating new opportunities for contributions receivable from commercial organisations and others.

Expenditure

- Increase in Personal Emoluments due to anticipated wages / salary increase of 1 % per year. Expect slight increase in Operations & Maintenance Expenditure in certain items due to price increase of 1% each year. The cost of repairs and maintenance is expected to decrease due to the extensive amount of works carried out during 2014 and projected for 2015.
- Deficit for each of the three years is expected to be funded following request to Central Government under and other assistance programmes.

5.0 Financial Forecast**5.3 Three Year Income Forecast**

ACCT NO.	DESCRIPTION	FORECAST 2015 €	FORECAST 2016 €	FORECAST 2017 €	FORECAST 2015 - 2017 €
2	Income				
0000	Government				
0001	Annual	616,364.00	622,527.64	628,752.92	1,867,644.56
0002	Supplementary				
0003	Special needs				
0004	Public/government delegations				
0015	Other	6,000.00			6,000.00
		622,364.00	622,527.64	628,752.92	1,873,644.56
0020	Bye-Laws				
0021	Community services	500.00	505.00	510.05	1,515.05
0022	Permits	20,800.00	21,008.00	21,218.08	63,026.08
0036	Contravention of bye-laws	20,271.00	20,473.71	20,678.45	61,423.16
0056	Sponsorships				
0067	General	100.00	101.00	102.01	303.01
		41,671.00	42,087.71	42,508.59	126,267.30
0090	Investment				
0091	Bank interest	500.00	500.00	500.00	1,500.00
0096	Government securities				
		500.00	500.00	500.00	1,500.00
0100	General				
0110	Donations				
0120	Contributions				
0121	EU Funds				
TOTAL		664,535.00	665,115.35	671,761.50	2,001,411.85

5.0 Financial Forecast**5.4 Three Year Expenditure Forecast**

ACCT NO.	DESCRIPTION	FORECAST	FORECAST	FORECAST	FORECAST
		2015 €	2016 €	2017 €	2015 - 2017 €
1	Expenditure				
1000	Personal Emoluments				
1100	Mayor's allowance	10,800.00	10,908.00	11,017.08	32,725.08
1200	Employee salaries and wages	102,290.00	103,312.90	104,346.03	309,948.93
1300	Bonuses	8,678.00	8,764.78	8,852.43	26,295.21
1400	Income supplements	1,400.00	1,414.00	1,428.14	4,242.14
1500	Social Security contributions	10,000.00	10,100.00	10,201.00	30,301.00
1600	Councillors allowance	11,200.00	11,312.00	11,425.12	33,937.12
1700	Overtime	3,700.00	3,737.00	3,774.37	11,211.37
		148,068.00	149,548.68	151,044.17	448,660.85
2000	Operations and maintenance				
2100	Utilities	11,550.00	11,665.50	11,782.16	34,997.66
2200	Materials and supplies	7,750.00	7,827.50	7,905.78	23,483.28
2300	Repair and upkeep	124,002.00	90,000.00	45,000.00	259,002.00
2400	Rent	1,500.00	1,500.00	1,500.00	4,500.00
2500	National / International memberships	1,400.00	1,414.00	1,428.14	4,242.14
2600	Office services	7,350.00	7,423.50	7,497.74	22,271.24
2700	Transport	1,100.00	1,111.00	1,122.11	3,333.11
2800	Travel	8,150.00	8,231.50	8,313.82	24,695.32
2900	Information services	1,200.00	1,212.00	1,224.12	3,636.12
3000	Contractual services	392,388.00	396,311.88	400,275.00	1,188,974.88
3100	Professional services	10,580.00	10,685.80	10,792.66	32,058.46
3200	Training	300.00	303.00	306.03	909.03
3300	Community and hospitality	63,489.00	88,821.00	89,709.21	242,019.21
3400	Incidental expenses	400.00	400.00	400.00	1,200.00
3600	Spejjez ta' Infurzar tal-ligi				
		631,159.00	626,906.68	587,256.75	1,845,322.43
7000	Capital expenditure				
7001	Acquisition of property	7,556.00	7,560.00	7,560.00	22,676.00
7100	Construction	1,000.00			1,000.00
7200	Improvements	1,500.00	500.00	500.00	2,500.00
7300	Equipment	400.00	400.00	400.00	1,200.00
7400	Funds set aside re legal litigation				
7500	Special programmes	93,423.00	115,437.00	115,437.00	324,297.00
		103,879.00	123,897.00	123,897.00	351,673.00
TOTAL		883,106.00	900,352.36	862,197.91	2,645,656.27

6.0 Capital Developments

Acc. No. Project No.	Project Descrip.	2013		2014		2015		2013 to 2015
		Account €	Project €	Account €	Project €	Account €	Project €	Account Total €
7001	Acquisition of property	7,560		7,560		7,560		22,680
7001	Council Premises / Loan Repayment		7,560		7,560		7,560	
7100	Construction	1,000						1,000
	Stairs near Neptunes		1,000					
7200	Improvements	1,500		500		500		2,500
7210	Office Furniture		1,500					
7300	Equipment	400		400		400		1,200
7310	Advanced Equipment		400					
7500	Special programmes	93,423		115,437		115,437		324,297
7575	Public Private Partnership (PPP)		93,423		115,437		115,437	
TOTAL		103,879		123,897		123,897		351,673

6.2 Notes and Assumptions

The execution of each project is subject to the availability of funds and potential changes in the Council's Capital development priorities.

No quotations have been requested for Capital Projects pending the approval of building permits. However prices have been based on technical estimates obtained from consultants.